

11<sup>TH</sup> INTERNATIONAL CONFERENCE

ON CRITICAL INFORMATION  
INFRASTRUCTURES  
SECURITY

10-12 October 2016  
UIC HQ Paris



**CRITIS**  
2016

## Cyber Targets Water Management

Pieter Burghouwt<sup>a</sup>, Marinus Maris<sup>a</sup>, Sjaak van Peski<sup>a</sup>, Eric Luijff<sup>b</sup>,  
Imelda van de Voorde<sup>b</sup> and Marcel Spruit<sup>a</sup>

<sup>a</sup> *The Hague University of Applied Sciences*

<sup>b</sup> *Netherlands Organisation for Applied Scientific Research TNO*

**THE HAGUE**  
UNIVERSITY OF  
APPLIED SCIENCES

**TNO** innovation  
for life

# Outline

1. Introduction to Water Management in The Netherlands
2. The Cyber Security Benchmark
3. Observed ICS-related security dilemmas
4. The Cyber Security Simulator
5. Conclusions & Future work

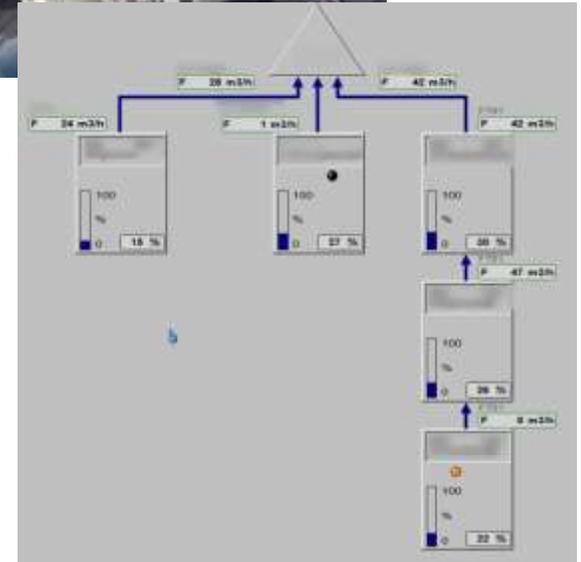
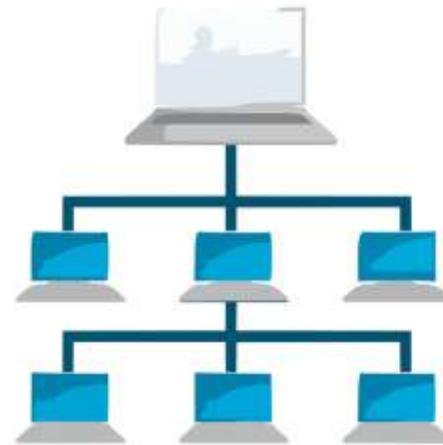
# 1. Introduction to Water Management in The Netherlands from the past



1407

Dutch Water Management over centuries

# 1. Introduction to Water Management in The Netherlands: the present



Bron: waterschappen.nl

## 2. The Cyber Security Benchmark

- Objective: determination of the current state of ICS security in the water management sector
- Questionnaire with 48 open and closed questions
- Simple and fast
- Update of a benchmark questionnaire that was used for the drinking water and electricity sectors<sup>1</sup>
- Results allow for anonymous comparisons (confidentiality controlled by the Traffic Light Protocol<sup>2</sup>)

1. Luijff, E., Ali, M., Zielstra, A.: Assessing and improving scada security in the dutch drinking water sector. *International Journal of Critical Infrastructure Protection* 4(3), 124–134 (2011)

2. CIP: Traffic light protocol (tlp). [https://publicwiki-01.fraunhofer.de/CIPedia/index.php/Traffic\\_Light\\_Protocol\\_%28TLP%29](https://publicwiki-01.fraunhofer.de/CIPedia/index.php/Traffic_Light_Protocol_%28TLP%29) (2015), visited April 2016

## 2. The Cyber Security Benchmark

48 Questions cover five areas:

- 9 x Security Organisation
- 8 x ICS Deployment
- 8 x ICS Telecommunication
- 7 x ICS Personnel
- 16 x General

**New or improved questions on:**

- Outsourcing
- IPv6
- Personnel screening
- Pen-testing
- Monitoring & Reporting of security incidents
- Physical security measures
- ICS security topics that need to be addressed

## 2. The Cyber Security Benchmark

**Results** (*19 water management organisations participated*):

- Significant differences between the participants in protection
- Examples of problems observed *in some organisations*:
  - limited management awareness for ICS-related risk
  - no or limited separation between office network and ICS network
  - limited security controls on outsourcing of ICS installation and operation
  - limited cyber attack monitoring capabilities
  - default manufacturer passwords or group passwords in certain situations (often because of legacy)
  - security patching is far from being performed according to the base-line requirement

## 3. Observed ICS-related security dilemmas

### 1. Patching vs. Continuity

Software updates prevent exploitation of known software vulnerabilities  
... but can cause process disruption

### 2. Isolated vs. Centralised control

Internet technology and COTS solutions allow for simple central control  
... but can result in undesired connectivity between compartments and/or the Internet

### 3. Automation vs. Disaster Recovery Capacity

Automation allows for staff reduction  
... but can result in a longer solution time in case of a major disaster that involves multiple sites

# 4. The Cyber Security Simulator



## Objectives:

- **Create awareness**

*Demonstration of attack scenarios raises awareness of cyber attacks, the related threats, and the consequences in process control systems*

- **Increase knowledge**

*Executing various cyber attacks and related (technical) controls on a realistic but scaled platform increases practical knowledge about vulnerabilities and controls*

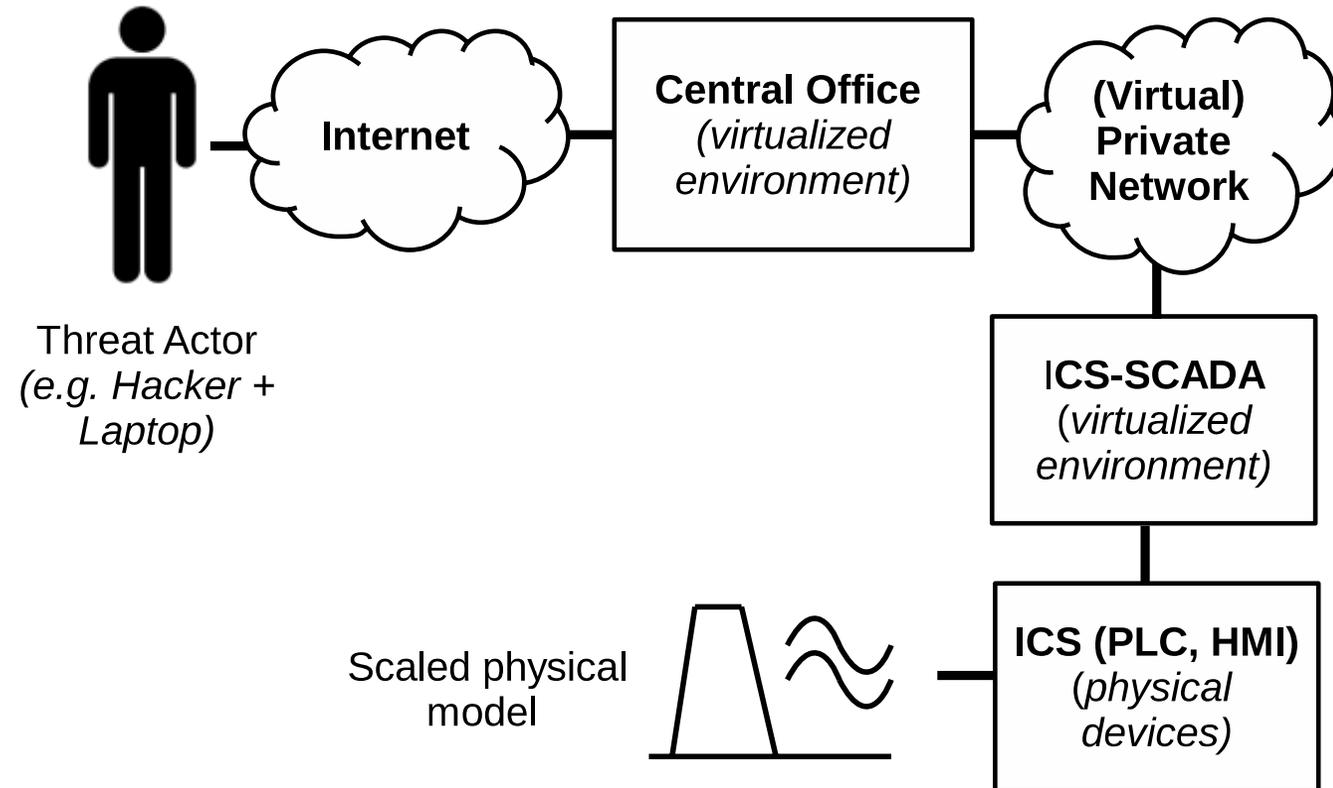
## Additional requirements:

- Flexible and modular design
- Realistic configuration
- Clear insight in cyber attacks

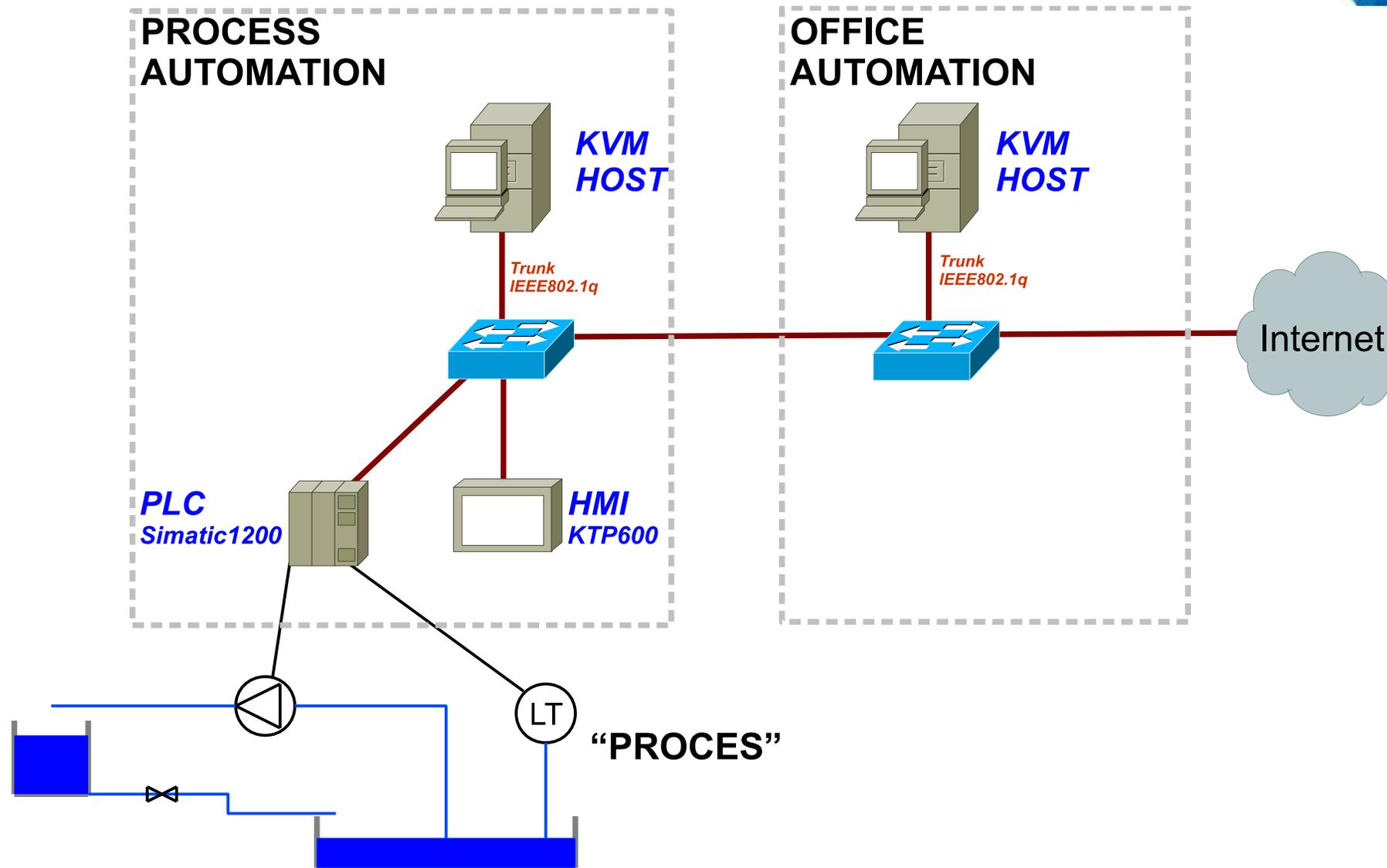
## 4. The Cyber Security Simulator

### Example Attack Scenario:

- email with infected attachment
- infection of an office computer
- lateral movement towards ICS
- exploit of an ICS component
- process disruption



# 4. The Cyber Security Simulator (DESI)



## 5. Conclusions and future work

### Results:

- Benchmark and its results (19 participants). Main results:
  - significant differences between the participants in protection
  - some of the vulnerabilities easy to solve by well-known controls
  - identification of cyber security dilemmas, related with patching, centralised control, and disaster recovery
- ICS cyber security simulator
  - used for feedback and awareness of observed vulnerabilities

### Future work:

- adapting the benchmark to other ICS-related sectors
- further development of the cyber security simulator

# Questions?

